

Trade Standards Practitioners Network (TSPN) Workshop
*“African Smallholders and the Challenge of Assured Compliance:
What Have We Learned From Our Interventions?”*
Washington, D.C. June 19-20, 2007

**IMPACT OF
EU PRIVATE STANDARDS
ON AFRICAN SMALLHOLDERS ACCESSING
EU FRESH PRODUCE MARKETS**

World Bank – Washington, DC 19-20 June 2007

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NRI & IIED

IIED-NRI-DFID PROJECT

SMALL-SCALE PRODUCERS & STANDARDS IN AGRIFOOD SUPPLY CHAINS

- 3 year project (Sept 05), partnership between UK Govt, research, & private sector
- Objective – Minimise adverse impact of standards on market access for African/developing country producers
- 3 themes, Dialogue (between all players), Information (impact of standards, cost benefit analysis) & Good Practice (strategies for implementation of standards by small-scale growers--SSGs)

■ www.agrifoodstandards.net

DO PVS HAVE ANY IMPACT ON AFRICAN SMALLHOLDERS?

2006: Cost benefit analysis

Zambia, Kenya and Uganda

2007: Peer review &
Further investigations

WHY EUREPGAP?



EUREPGAP[®]

BRITISH RETAIL CONSORTIUM

TESCO



APPROACH

- **ZAMBIA:** Exporter (1), supporting organisation, PMO, smallholders (12/85), donors – most detailed
- **KENYA:** Exporters (11/18 = 2 large, 3 medium, 2 small-medium, 4 small-scale), VMO (1), supporting organisations, donors, smallholders, SHG's (7) + smallholder members
- **UGANDA:** Similar to Kenya – BUT no certified farmers & different market

EUREPGAP SYSTEM

EUREPGAP NRI-IIED VIEWS

- No problem with overall content of EUREPGAP protocol
- Worker safety & food safety of pesticides much improved
- Hygiene (sanitary & phytosanitary) much improved
- Vertical & horizontal traceability possible
- Good management & control of system

FARMERS LIKE EUREPGAP CONCEPT – WHY?

- Better control of inputs (reduced theft, more efficient use) due to records & traceability system
- Improved understanding of profitability of farming as a business (records)
- Improved farm management (planting plans, crop rotation, crop husbandry)

FARMERS LIKE EUREPGAP CONCEPT – WHY?

- Increased exportable yields (several GAP factors)
- Better organised for price negotiations & professional pride (PMO & group organisation)
- Food hygiene training useful at home

IMPACT OF EUREPGAP ON SMALL-SCALE GROWERS

IMPACT DEPENDS ON SCALE & SOPHISTICATION OF OPERATION

- Large Commercial Operations (100-1000ha): Finance, infrastructure & personnel are no problem
- Small-Scale Operations (0.1-4.0ha): Lack finance & infrastructure, personnel shortages & low capacity

VARIATION IN SSG OPERATIONS



IMPACT DEPENDS ON WHO MANAGES THE SYSTEM

- Large-scale exporter: Finance, infrastructure & personnel are no problem
- Small-scale exporter or farmer owned PMO: Lack finance & infrastructure, personnel shortages & low capacity (Business management skills)

QMS AUDIT REQUIRES ACCESS TO OVER 400 DOCUMENTS!!



COSTS ASSOCIATED WITH EUREPGAP

- Staff with capacity to implement & manage EUREPGAP compliant GAP system
- Initial & ongoing costs of training and re-training of staff and training materials such as laminated posters

COSTS ASSOCIATED WITH EUREPGAP

- Initial & ongoing cost of record keeping duplicate books and filing system
- Establishment & maintenance of the QMS system
- Farm inspections, internal & external audits

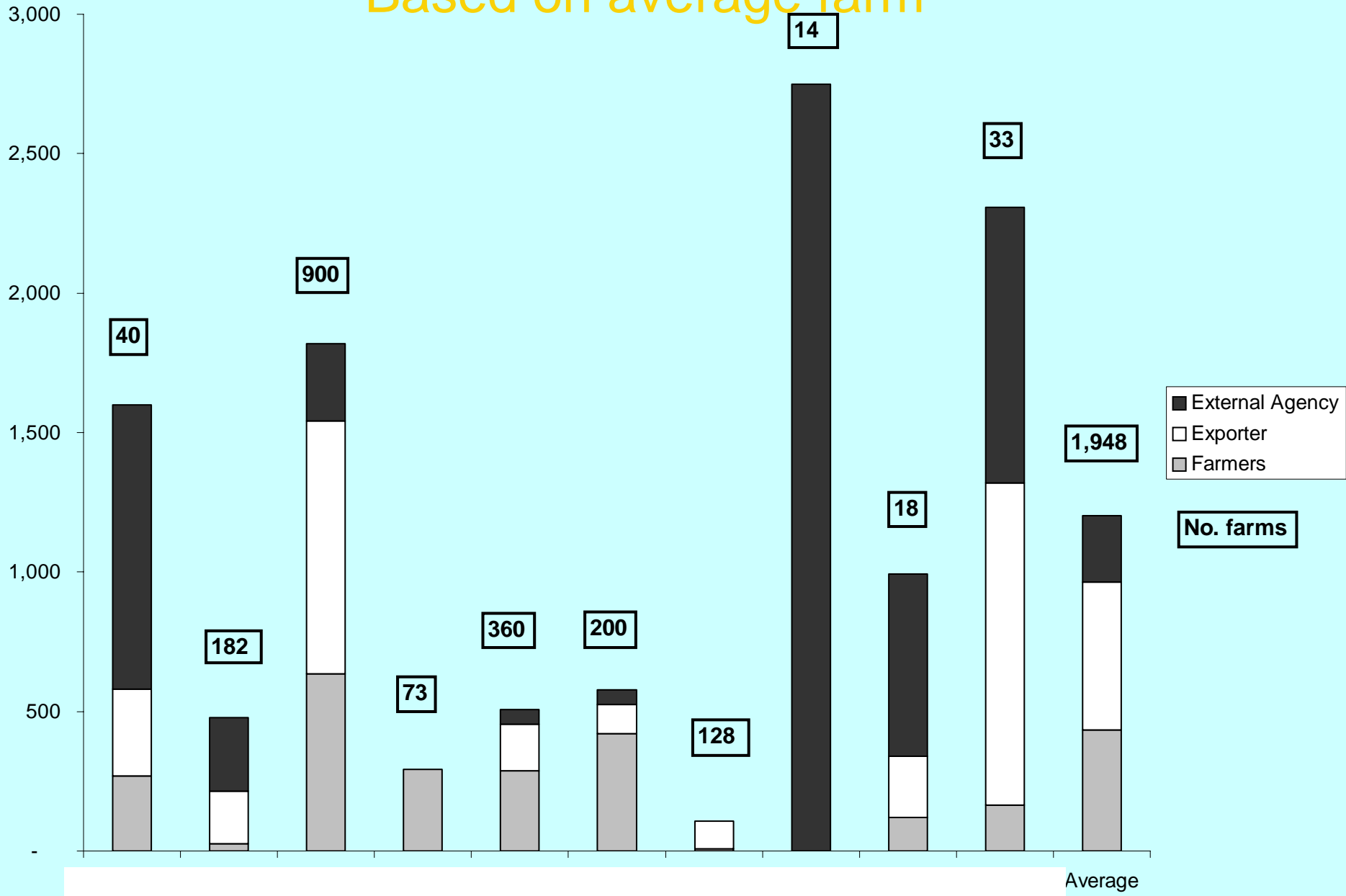
Who pays?

	Farmer	External	Exporter	Total
Initial costs	433	238	530	1,201
	36%	20%	44%	
Recurrent	104	0	750	854
	12%	0%	88%	
Margin	182			

- But lots of variation
- Relative costs not factored-in

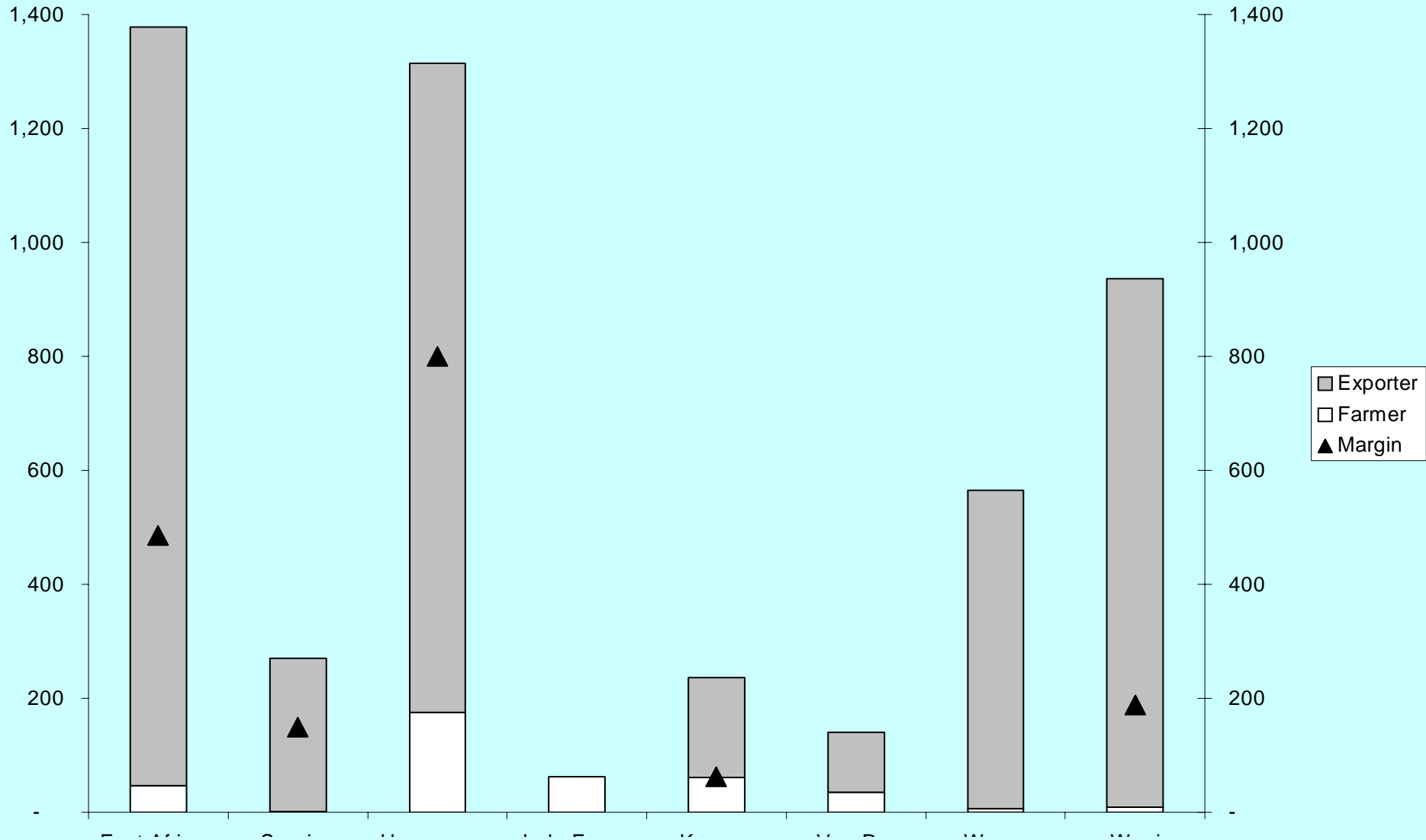
Who pays initial costs?

Based on average farm



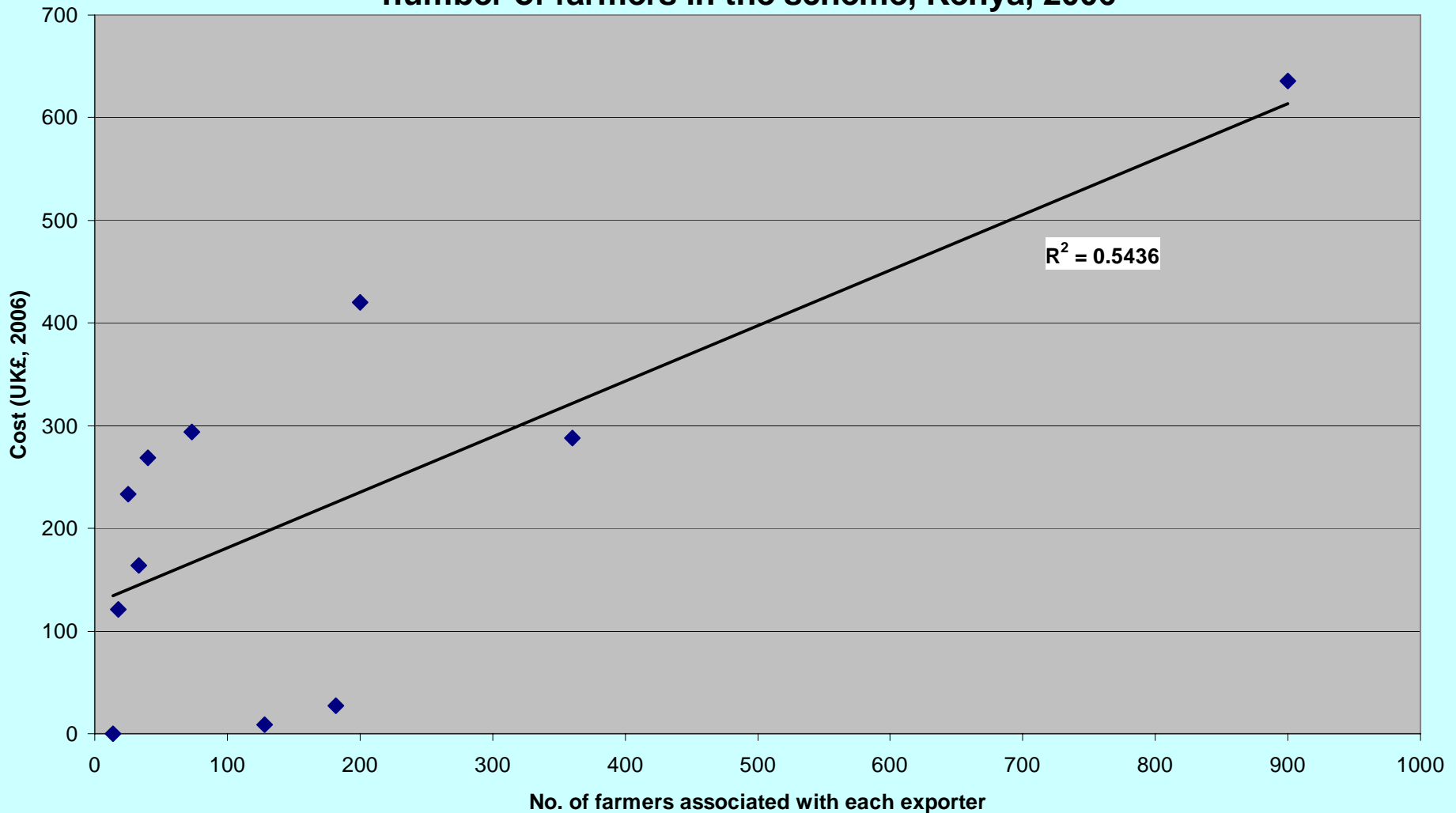
Who pays recurrent costs?

Based on average farm



Why we need to link with industry

Correlation with per farmer costs of meeting Eurepgap compliance and number of farmers in the scheme, Kenya, 2006



EUREPGAP COSTS

- Results from a 2006 study by NRI/IIED in Kenya found that 60% of smallholders appear to have lost access to high value EU supermarket exports due mostly to the high cost of implementing and maintaining EUREPGAP
- Smallest growers linked to small exporters with limited resources were worst off

ARE ALL COSTS JUSTIFIED?

- Retailer perception of risk v objective data – suggestion for more MRL testing
- Retailer standard change from cotton spray suit (annual \$28) to water-proof suit (annual \$80), export income ~\$400-\$800 – but only handle small volumes
- CB auditor demanding hand-wash logbook NO trust in the system

CONTINUED ESCALATION?

- Successful systems – exporter significant role form: financial & logistical support
- SSG good news: risk transfer, reduce land & water burden on own farms, politics
- Continued escalation of standards – squeeze exporters margins
- Kenya, several exporters introduced minimum area policies in 2006, reduce smallholder participation

DONOR INTERVENTION INTRODUCING / MAINTAINING INEFFICIENCY?

- Successful systems – donor support to a sustainable system
- Failed systems – donor support distorted reality, system is not self sustaining
- Exporter / farmer concerns – coordination of effort, short-term expenditure

DFID – NEXT STEPS

- Research findings demonstrate that a problem exists – PVS are impacting adversely on African smallholders
- Need to work with the standard setters (EU supermarket retailers & private standards such as EUREPGAP)

DFID – NEXT STEPS

- In collaboration with GTZ – funding an African Observer / Smallholder Representative within EUREPGAP
- Focal point for expert opinion on smallholders & EUREPGAP, feed information into EUREPGAP system & provide feedback to interested parties

DFID – NEXT STEPS

- Food Retail Industry Challenge Fund (FRICH) – under development, planned launch August 2007, \$5 million 2007-2011, pilot UK retailers & their suppliers, future extend wider EU
- Development of innovative systems to support African smallholder access to UK retail sector

FRICH – OUTPUTS

- Supply chain innovations, enhance African smallholder competitiveness
- Support for smaller & lower income African producers entering UK supply chains
- Positive consumer perceptions of African sourced products maintained and enhanced

DFID – NEXT STEPS

- WTO debate on applicability of Article 13 of SPS agreement to PVS
- Conclusion from legal analysis: - PVS not covered, no consensus to reword or change interpretation of SPS, COP unlikely to work
- Possibility to develop a forum to bring representatives of EU retailers, LDC's & SPS experts together to resolve issues

NRI / IIED – NEXT STEPS

- Continuation of Kenya work – what happened to the 60% who appear to have lost out due to EUREPGAP?
- Assessment of EUREPGAP V3.0 identify potential smallholder hotspots

NRI / IIED – NEXT STEPS

- Pro-Poor Procurement Forum (3PF) under discussion – chain-wide engagement, open debate on changes required to ensure +ve developmental impact of high-value horticulture, ensure all voices are heard
- Recommendations for adjustments to PVS & procurement practices

NRI / IIED – NEXT STEPS

- Keen to avoid dilution of effort, duplication & fragmentation
- Desire to work with other interested parties / share resources to maximise impact of work

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